



May 11, 2009

The Honorable Edward Markey
U.S. House of Representatives
2108 Rayburn House Office Building
Washington, DC 20515-0530

Dear Chairman Markey,

On behalf of Holcim (US), I am writing to thank you for your leadership in addressing the pressing issue of climate change.

I want to applaud yours and Messrs. Doyle's and Inslee's leadership in reaching a solution that will avoid the "leakage" of carbon and jobs that could prove devastating to the cement industry. As explained by your staff, this solution goes a long way toward showing that responding to climate change and maintaining American jobs in cement manufacturing are not mutually exclusive propositions.

We support this provision as we believe that it will be key to the much-needed efforts to rebuild our domestic infrastructure. Furthermore, this provision will be pivotal to the creation of new employment opportunities and setting America on a new course toward a green economy.

As a leading global provider in construction materials, Holcim shares responsibility for the future. We are proud of our engagement and we appreciate the regular dialogue that we had have with you and your dedicated staff over the past 24 months.

Thank you again for your leadership in addressing this important challenge and we look forward to continuing the dialogue to help you further refine the overall legislation.

Sincerely

A handwritten signature in red ink, appearing to read "Erika Guerra".

Erika Guerra
Government Affairs Manager

